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DEAR PARTNERS,

It is with great excitement that we complete our twenty-second anniversary of the ministry. Certainly, we have much to celebrate, last year alone; we provided over 6 million meals in Cuba, El Salvador, and Haiti. In Jamaica and Costa Rica we trained over 1,000 personnel on disaster preparedness, and in Cuba we continued to equip seminaries by providing them with sound technological equipment and more.

Through the implementation of Relief, Advocacy and Development key program interventions, our ministry has partnered with local Christian-based organizations to help vulnerable and disadvantaged children and families in Cuba and other Latin American countries, alleviating their suffering and improving their dignity and quality of life.

In 2016, Outreach Aid to the Americas partnered with various faith-based organizations in Cuba, El Salvador, and Haiti to meet the physical, spiritual, and development needs of local communities. We also conducted disaster resilience programs in Jamaica. It is our goal for 2017 to expand our network and reach more LAC countries in need.

In our 22-year history, we have supported over 35,000 pastoral leaders and have contributed to the measurable improvement in the well-being of 70,000 families. We have impacted and transformed people’s lives by providing resources, relief, aid and food assistance, theological education and religious advocacy, technological equipment, and social services, during a crisis period or permanently. Going forward we aim to strengthen the church to proclaim freedom in Christ to the millions of people in the entire Americas and to empower and equip new and existing leaders with sound training on the fundamentals of Christian leadership.

We thank God for His guidance as we continue to forge a path towards perpetual excellence. We also thank our donors and partners as they allowed us to accomplish our goals in 2016, all because of their generosity.

Grace, peace, and love be yours in abundance!

Dr. Teo A. Babun, Jr.
President & CEO
DEAR FRIENDS OF OAA,

Warm greetings to our friends and supporters. As a member of OAA’s board of directors since its inception, I can tell you--because I have been there!--that 2016 was a banner year.

Due to the many events that affected the areas we serve, we were able to minister to a record number of people in need. We provided more food, medicine, building materials, and work teams to more countries in the Latin America and Caribbean region than any other time in our history of service.

Most importantly, with each person served, our people on the ground not only met physical and material needs, but also had the blessed opportunity to minister to spiritual needs. Many of the people who were ministered accepted the Lord as their Saviour.

As I review the events of 2017 so far, it looks like this could be another record setting year. Thank you for your steadfast support and encouragement, and please continue to pray for the Board of Directors, Executive Director, Staff, partners, and beneficiaries of OAA.

Sincerely,

Danny Thomas
Chairman of the Board
**BOARD OF DIRECTORS**

Danny Thomas, Chairman and Treasurer; Harvest International.

Frank W. (Skip) Allcorn IV, Vice-Chairman; Coastal Construction Products.

Dr. Teo A. Babun, Jr, President and CEO; Outreach Aid to the Americas.

Francisco Santeiro, Director, FedEx Latin America.

Lourdes Garcia, Director, FFM Calvary Chapel.

Jose M. Garcia, Director, Cargo Express International.

Sandra Ripley Goodman, Director, United Methodist Women Council.

John Babun, Director, Sika Corporation.

Paul R. Williams, MD, Director, International Healthcare Network.

Rollin Bancroft, Director, Bible Study Fellowship International.

**HONORARY BOARD MEMBERS**

Richard A. Dearolf, Director of Development; University of South Florida (retired)

Rev. Dr. Marcos A. Ramos, Presidente; Centro para el Estudio-Religión de las Américas

Roney J. Mateu, Principal; Mateu Architecture, Inc.

Ashley McGuire, Catholic Journal

Stephan N. Tchividjian, President; National Christian Foundation of South Florida

Rev. Dr. Ken Smith, Senior Pastor of Princeton Presbyterian Church

Cliff Deeds, FedEx Latin America (retired)
OUR VISION
Be a faith-based organization of excellence responding to the needs of the most vulnerable people of Latin America.

OUR MISSION
Effectively mobilize resources and partners for humanitarian assistance, advocacy, and sustainable development.

OUR VALUES
Compassionate, Christ-centered, solidarity, integrity, hope-giving, and kingdom building.

PRAYER STRATEGY
Prayer is a cornerstone of OAA. The entire OAA staff and 25 prayer warriors intercede regularly for the needs of the organization, the programs, the donors and partners, and the populations in need. The prayer team leader collects prayer requests and shares answered prayers.

DEDICATED TO CHRIST
In providing aid, alleviating the suffering, improving the dignity and quality of life, and fermenting positive change toward democracy and freedoms.
OUR HISTORY

1994
Founded as EchoCuba by a group of North American Christians to support the emerging independent Cuban Church.

1999
First large humanitarian donation to Cuba (20,000 pounds of food for 4,000 vulnerable children).

2004
Started the capacity building and small business initiative (200 faith-based NGOs trained in Cuba).

2007
Implemented the Americas Relief Team (ART) and the Port Resilience Program (PReP) initiatives.

2008
First disaster relief response (117,000 victims assisted) after Hurricanes Gustav and Ike, Cuba’s worst natural disaster in recorded history.

2010
Formed 1,200 small business and 80 independent libraries in the Caribbean Basin.

2011
Mobilized 20 million pounds of humanitarian aid with 36 international NGOs and the UN in response to the devastating earthquake in Haiti.

2015
Partnered with Feed My Starving Children, Matthew 25 Ministries, and Feeding the Nations to provide over 4 million pre-packaged meals to vulnerable children, pregnant women, people with disabilities and elderly.
To provide aid; alleviate the suffering; improve the dignity and quality of life of individuals, families, and communities; and fermenting positive change toward democracy and freedoms. OAA promotes citizen participation in developing community programs.

Our strength is the trust we have earned by providing immediate aid to helpless and vulnerable children/families of Cuba and Latin America for over 22 years. OAA has proven methodologies and tools to advance entrepreneurship, organizational skills, education, religious freedoms, and social services. OAA targeted interventions improve the lives of the poorest and most disadvantaged people; people who permanently or during crisis do not have the resources to live active and healthy lives.
PAST YEAR'S ACCOMPLISHMENTS

6 MILLION meals provided in Cuba, El Salvador and Haiti.

15,000 CHILDREN received food in El Salvador.

3,500 FAMILIES received meals in Cuba.

255 PARTNERS from US and abroad.

7,000 PASTORS and leaders trained.

40,000 PERSONS received the Gospel in Cuba.

MANY LIVES CHANGED IN 2016 THANKS TO THE GENEROSITY OF OUR FRIENDS.

Last year alone, we provided over $3 million in relief, advocacy and development programs in Cuba, El Salvador and Haiti; trained over 1,000 airport and emergency personnel on disaster preparedness and response in 4 Latin American and Caribbean airports; increased the scope of seminars in Cuba by providing them with hundreds of technological equipment and Christian literature.
## SUCCESS INDICATORS

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017 Goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>PEOPLE RECEIVING FOOD AID</td>
<td>24,890</td>
<td>32,000</td>
<td>40,000</td>
</tr>
<tr>
<td>NUTRITIONAL PRE-PACKED MEALS DISTRIBUTED</td>
<td>2,000,000</td>
<td>4,000,000</td>
<td>5,000,000</td>
</tr>
<tr>
<td>CHRISTIAN MAGAZINES DESIGNED, PUBLISHED AND DISTRIBUTED</td>
<td>8,000</td>
<td>12,000</td>
<td>15,000</td>
</tr>
<tr>
<td>PEOPLE TRAINED IN DISASTER PREPAREDNESS</td>
<td>800</td>
<td>1,000</td>
<td>1,100</td>
</tr>
<tr>
<td>LEADERS AND PASTORS TRAINED</td>
<td>5,000</td>
<td>7,000</td>
<td>7,500</td>
</tr>
</tbody>
</table>
GOALS FOR 2017

In 2017, we plan to continue providing resources and expertise to our local partners to help advance the fundamental freedoms, organizational skills, education, and social services that are the foundation of a healthy society.

We are also committed to continue to serve the most vulnerable people, including people with disabilities living in developing nations by providing more meals and vitamins for thousands of children, women and elderly.

The church in Cuba faces the challenge to emerge as one new, capable, independent, holy, and passionate church for Jesus Christ.

Now more than ever, we need to support the Cuban church in building a solid foundation for lasting positive change on the local, institutional and systematic level.

LONG TERM CONCERNS AND CHALLENGES

Our ministry is concerned that without adequate pastoral care, Cuban Christians remain especially vulnerable to the influence of uprising number of cults. Our prayer is that Cuba’s growing church urgently needs leaders with a solid foundation in God’s word so that the gospel message is not compromised.
Outreach Aid to the Americas has partnered with more than 2,000 faith-based organizations in Cuba, El Salvador, Guatemala, Dominican Republic and Haiti to meet the physical, spiritual, and development needs of local communities. In 2017, we will expand our network and reach more LAC countries in need.

Partnership and collaboration is at the core of everything we do at Outreach Aid to the Americas. In 2016, we received meaningful collaboration from government, non-profit organizations, businesses, and civil society. We achieve more when we bring all of our tools and resources together.

U.S. leadership and investment in relief, advocacy and development have leveraged billions from donors and the private sector to provide humanitarian aid, promote human rights and fight poverty.

But it’s not only about funding, the strategic in-country leadership and the strong faith-based network are the key actors for the successful achievement and continuity of our programs.

SOME OF OUR PARTNERS AND COLLABORATORS

ACCORD NETWORK
AMERICAN BIBLE SOCIETY
BREEDLOVE FOOD
CALVARY CHAPEL-FORT LAUDERDALE
CHURCH UNITED
COUNSEL AND CAPITAL
EAST WEST MINISTRIES
FEDEX LATIN AMERICA
FEEDING THE NATIONS
FEED MY STARVING CHILDREN
HARVEST INTERNATIONAL
MATTHEW 25 MINISTRIES
MIAMI INTERNATIONAL AIRPORT
MINISTRY VENTURES
NATIONAL ENDOWMENT FOR DEMOCRACY
ONEHOPE
ORPHANS HEART
T.E.C.H.
THE LUZERNE FOUNDATION
THE NATIONAL CHRISTIAN FOUNDATION
TYNDALE HOUSE FOUNDATION
THE CHATLOS FOUNDATION
THE THATCHER FOUNDATION
USAID
Food insecurity and hunger are closely associated with extreme poverty in Latin America and the Caribbean. A diet which is insufficient for leading a normal life and is also inadequate from a nutritional point of view affects not only those living in conditions of extreme poverty but also broader sectors and groups living in particular areas or regions of each country. Among the forms of deprivation affecting those living in a state of extreme poverty, however, the lack of access to food is the most severe problem and that which it is most urgent to eradicate.

Analysis of undernutrition and food insecurity in Latin America and the Caribbean shows that around the year 2000, 18.5% of the total population were in a state of extreme poverty, 11% (nearly 54 million people) were undernourished, and almost 8% of children under the age of five registered low weight for age. Although these figures are not as dramatic as in other developing regions, the use of stricter indicators reveals a more serious situation: undernutrition affects nearly 22% of the population (based on average calorie requirements) and almost 21% of Latin American and Caribbean children suffer from moderate or serious undernutrition.
The overall purpose of our Relief Programs, branded as Americas Relief Team initiative (ART), is to provide humanitarian logistics assistance to benefit disaster victims and reduce the suffering of the most vulnerable groups in the Americas, and to provide tools and resources needed to increase their preparedness and self-sufficiency.

Our Port Resiliency Program (PReP), seeks to provide technical, material, and strategic tools to support ports facing complex challenges both during and after a crisis event.

It is our vision that the program will be expanded to all airports in Latin America and the Caribbean.
The purpose of the Development Programs is to reach leaders and pastors with capacity building and the resources they need and that are difficult to obtain in Cuba’s challenging environment. Because of their inability to receive printed religious materials, or effectively reproduce them, laptops and electronic tablets provide the most convenient way to strengthen their ecclesiastical and ministerial education.

Since we started the Salomon, we have distributed a large number of units loaded with software that includes various bible translations, atlases, and commentaries. We have provided more material than they have available in the seven seminaries in Cuba; hundreds of student pastors have shared the Christian library. Distribution of Bibles and printed materials such as training guides received greater priority.
REACH CUBA & HUMAN RIGHTS

IMPACT

Through EchoCuba’s life-changing mission trips, churches and ministries across America share the Gospel, meet practical needs, and support the mission of the church. Participants become part of this work when they schedule a licensed mission trip focused on a true, authentic, and healthy partnership. They take the opportunity to share their passions, interests and talents with the Cuban church and watch their faith grow.

EchoCuba specializes in partnering groups with an established or a new church throughout Cuba. We seek to provide unique opportunities for U.S. churches to learn about the growing but suffering Christian church in Cuba, and to partner with them to help provide support to those who need it most. Itineraries are then tailored to provide a comprehensive understanding of the struggles, joys, dreams and daily lives of fellow Christians and pastors.

KEY GOALS

- Serve the persecuted church through practical and spiritual assistance while leading Christians in the free world into fellowship with them.

- Provide opportunities for individuals and churches to learn about the situation of the church, and invite them to participate in solutions.

- Create awareness that will empower people who are seeking freedom and greater human rights.
FINANCIAL REPORT

REVENUE

- Government Grants: $399,114
- Foundations: $408,523
- Missions Travel: $143,416
- Corporations & Others: $64,955
- In-Kind Donations: $1,442,800
- **Total Revenue**: $2,458,808

EXPENSES

- Management & Operations: $170,000
- Program Services: $2,284,301
- Fundraising: $30,000
- **Total Expenses**: $2,458,873
# CASH REVENUE

<table>
<thead>
<tr>
<th>Foundation’s Grants &amp; Gifts</th>
<th>Government Grants</th>
<th>Corporation Grants &amp; Gifts &amp; Missions Travelers</th>
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</thead>
<tbody>
<tr>
<td>$307,000</td>
<td>$160,532</td>
<td>$223,000</td>
</tr>
<tr>
<td>$331,197</td>
<td>$396,762</td>
<td>$288,048</td>
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</tbody>
</table>

2015 2016

# BALANCE SHEET

## ASSETS
- Bank Accounts: $54,893
- Grants receivable: $35,015
- Inventory: $3,658
- Property and Equipment: $18,957
- Other Assets: $9,591

**TOTAL ASSETS**: $122,114

## LIABILITIES/NET ASSETS
- Accounts Payable: $15,105
- Accrued Expenses: $7,228
- Deferred Revenues: $39,517
- Net Assets - Unrestricted: $60,264

**TOTAL LIABILITIES/NET ASSETS**: $122,114
“Give freely and spontaneously. Don’t have a stingy heart. The way you handle matters like this triggers God, your God’s, blessing in everything you do, all your work and ventures. There are always going to be poor and needy people among you. So I command you: Always be generous, open purse and hands, give to your neighbors in trouble, your poor and hurting neighbors.”

Deuteronomy 15:10-11 MSG.